

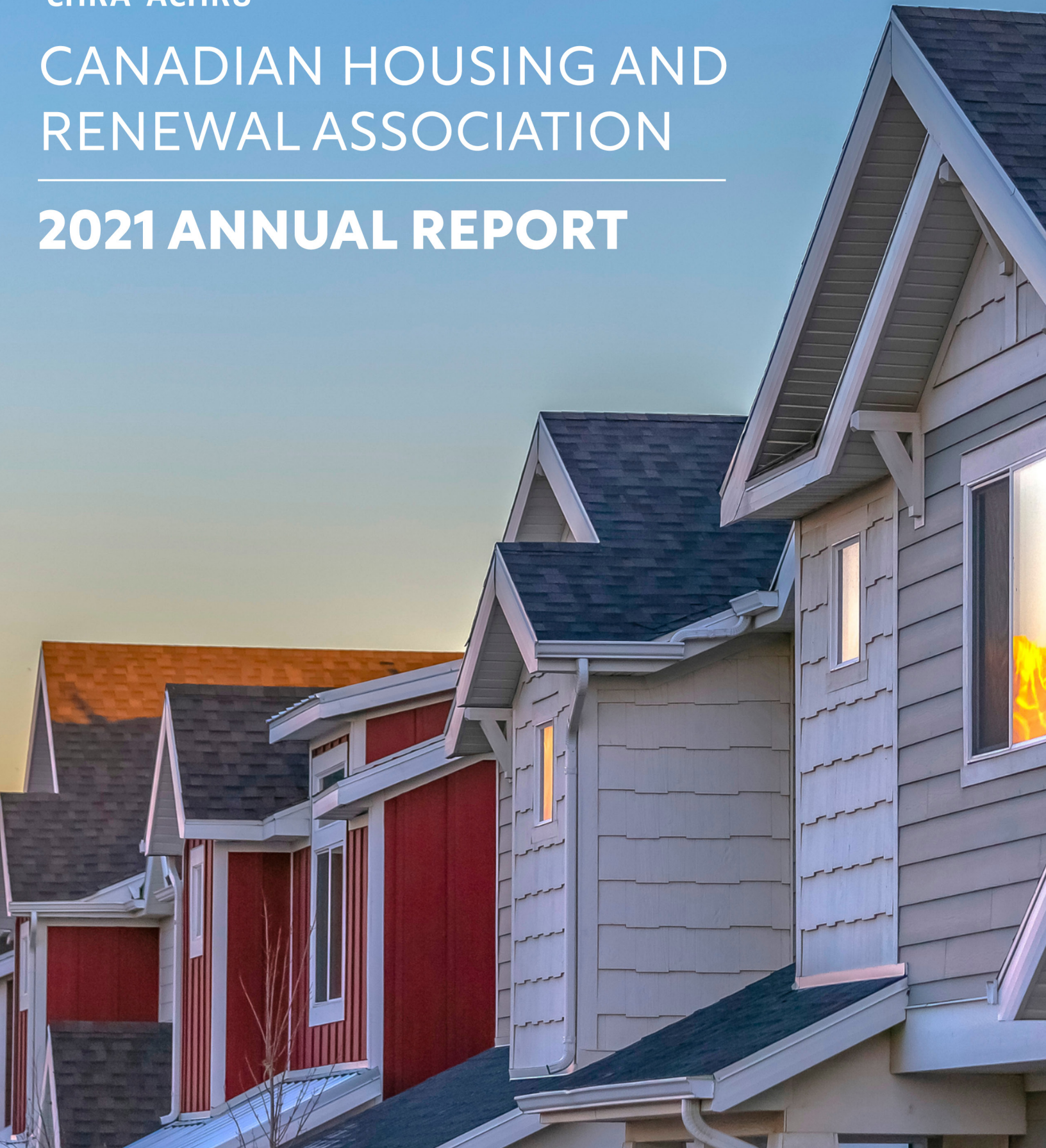


CHRA ACHRU

# CANADIAN HOUSING AND RENEWAL ASSOCIATION

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## 2021 ANNUAL REPORT



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# A Message from our Board President



Let's Not Forget...

As the world marks two years of living through this unprecedented pandemic, I want to thank and acknowledge the thousands of people working in the community housing sector. So many have put in tremendous effort to ensure that those they support remain housed and safe. I hope that Canadians from coast to coast appreciate and recognize your contributions, and the commitment and passion they represent.

While the pandemic dominated the news cycle again in 2021, so too did the issue of affordable housing. I can't recall a time when housing was as prevalent an issue in a federal election. CHRA's involvement as one of the founding members of the Vote Housing coalition paid off in considerable dividends as political parties rolled out a long list of promises intended to address the lack of safe, affordable housing in Canada. The prominence of housing during the election was certainly a highlight from 2021 for CHRA – the challenge we now face is to ensure that the new government follows through on its many housing-related commitments.

We remain deeply disappointed that the Federal government has not yet announced an urban, rural, and northern Indigenous housing strategy – a longstanding federal commitment that remains unfulfilled. However, the CHRA Indigenous Caucus and the Board of Directors remain committed to achieving this goal. We pushed for a Parliamentary Committee to hold hearings into the issue, we made urban Indigenous housing a core priority in our federal election messaging, and in late 2021 the Caucus completed a consultation on a "For Indigenous By Indigenous" governance structure. With all these measures in place, we remain cautiously optimistic that an urban, rural, and northern Indigenous housing strategy will be announced in 2022. As members of CHRA, we ask for your ongoing commitment, in spirit and in action, to maintaining this as a top priority for the nation. Reconciliation will only come through concrete movement forward toward justice and equity.

CHRA did however realize many additional successes and impacts in 2021. We became the new administrator for the Chartered Institute of Housing Canada, and we're excited to relaunch its learning program in 2022. We ran our first ever virtual Congress and feedback was overwhelmingly positive. The Housing Professionals Mentorship Program enjoyed its most successful year to date and based on the number of applications received for 2022, it will continue to grow. We also launched the Blueprint for Housing project, an initiative that will identify a new long-term policy framework for federal community housing in the years to come.

There are a host of other issues and challenges that CHRA addressed in the last year, and I invite you to review this Annual Report to learn more. None of these accomplishments would have been possible were it not for the ongoing support of our members. To each and every one of you I say: thank you for being a part of the CHRA organization.

I also want to thank our Congress sponsors and national partners – your ongoing support for CHRA allows us to be an impactful voice for our sector. I offer huge gratitude to my colleagues on the CHRA Board of Directors, whose hard work, wisdom, and commitment are an inspiration to me. Lastly, a deep and heartfelt thanks to the CHRA staff, who have persevered during a challenging year, continuing to support and strengthen the community housing sector. Our staff are simply amazing, and we appreciate them greatly. CHRA's vision remains Housing For All – with such a strong, committed, and dedicated CHRA family, I am confident that our best days lie ahead of us.

Most of all, let's not forget that dignified housing is a human right.



**Timothy Crooks**

CHRA Board President &  
Executive Director, Phoenix Youth Programs



# A Message from our Executive Director



For me, 2021 can best be summarized by Charles Dickens: “It was the best of times, it was the worst of times”. We will all remember 2021 as Year Two of the COVID-19 pandemic, when words like Delta and Omicron became part of our collective vocabulary. The pandemic continued to present untold challenges, especially for homeless and precariously housed people, and for those who work around the clock to provide safe, supportive affordable housing. To all those individuals who sacrificed and worked so hard to maintain housing for those in greatest need, I cannot say thank you enough to recognize your outstanding, lifesaving efforts.

Despite the historical challenges of the pandemic, the issue of affordable housing also took on a prominence in 2021 not seen in recent memory. Although this urgency was in part spurred on by the affordability challenges facing Canadians across the housing spectrum, it was also a result of the hard work of CHRA and its partners in putting housing on the political agenda, particularly in conjunction with the 2021 federal election. With the many promises that the political parties made to support the community housing sector, we have planted many seeds that we anticipate will result in meaningful impacts in the year to come.

In addition to the focused advocacy work leading up to the election, CHRA laid the groundwork in several areas for which we expect to see significant dividends. Our Blueprint for Housing process involved significant member and stakeholder consultation. Once a final report is complete in 2022, we expect that will help inform the next generation of housing policy. I am confident that the significant efforts of the CHRA Indigenous Caucus to inform the development of a federal urban, rural, and northern Indigenous housing strategy will finally result in an announcement of such a strategy in the year ahead.

CHRA also pushed for additional measures and changes to the National Housing Strategy. We successfully advocated for a second round of the Rapid Housing Initiative, and we continue to push for additional investments through that program. We have pushed for improvements to programs such as the National Co-Investment Fund that will give our members a better opportunity to access these programs in the years ahead. We elevated conversations on such topics as financialization and NIMBYism that I am optimistic will result in action. By taking on the administration of the Chartered Institute of Housing Canada and pursuing an update of its course development and through initiatives such as our National Housing Day Leadership Forum, we are helping to create the next generation of leadership in the sector. In short, we planted many seeds in 2021 that I am optimistic will bloom in 2022 and beyond.

Like all of you, I am desperately looking forward to the time when we can all get back together in person to share, learn, laugh, and maybe even cry. Until that time comes, I want to thank CHRA's members, Board, staff, and sponsors for their unwavering support of your national association as we pursue our mission of strengthening and supporting the non-profit and community housing sector. We've made considerable strides over the past few years, and we will continue to ramp up that momentum.

A handwritten signature in dark ink, appearing to read 'Jeff Morrison', written in a cursive, flowing style.

**Jeff Morrison**  
CHRA Executive Director

# About Us

**CHRA is a member-based organization that represents organizations, municipalities, and individuals from every Canadian province and territory. We believe in housing for all and work to strengthen the community housing sector through advocacy, research, partnership, and member services.**

## Our Goals

CHRA is the national voice in Canada speaking on the full range of issues related to affordable, social, and non-profit housing. We center everything we do around four key pillars:

KEEPING HOMES AFFORDABLE

ENDING HOMELESSNESS

RENEWING OUR COMMUNITIES

SUPPORTING A SUSTAINABLE HOUSING PROFESSION

## Our Members

CHRA's strength comes from our members. As a national membership-based organization, we represent members from every Canadian province and territory. Our members include:

- Affordable and social housing providers
- Indigenous housing providers
- Municipalities
- Provincial and territorial housing departments
- Housing associations and networks
- Non-profit organizations
- Business partners
- Individuals, including retired housing professionals

## What We Do

CHRA believes that, although shelter is a basic element of human survival, adequate and affordable housing provides much more than a physical structure to meet this human need. An affordable and secure home provides a stable foundation from which individuals, communities and Canada as a whole can prosper.

CHRA undertakes research, develops policy, makes recommendations and advocates on behalf of its members to compel decision-makers to make the kinds of choices that will lead us to a future where all Canadians can access and afford the type of housing they need.

To support our members in their own activities and decision-making, we provide education and training opportunities through webinars, the CHRA Annual Congress and other activities.

# Who We Are

## Our Board



### PRESIDENT

**Regional Director, Nova Scotia & PEI**

**Timothy Crooks**

*Executive Director, Phoenix Youth Programs*

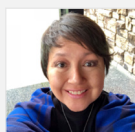


### PAST PRESIDENT

**Director at Large**

**Kevin Albers**

*Chief Executive Officer, M'akola Housing Society and M'akola Development Services*

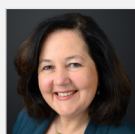


### VICE PRESIDENT

**Regional Director, British Columbia**

**Margaret Pfoh**

*Chief Executive Officer, Aboriginal Housing Management Association*



### TREASURER

**Regional Director, Ontario**

**Olga Tasci**

*Chief Executive Officer, Agency for Cooperative Housing*



### SECRETARY

**Director at Large**

**Ray Sullivan**

*Executive Director, Ottawa Community Land Trust*



**Director, Indigenous Communities**

**Justin Marchand**

*Executive Director, Ontario Aboriginal Housing Services*



**Regional Director, Quebec**

**Jacques Beaudoin**

*Secretary General, Réseau québécois des OSBL d'habitation*



**Regional Director, New Brunswick**

**George Cormier**

*Executive Director, New Brunswick Non Profit Housing Association*



**Regional Director, Northern Territories**

**Patsy Kuksuk**

*Executive Director, Programs, Nunavut Housing Corporation*



**Regional Director, Newfoundland and Labrador**

**Simone Lilly**

*Manager of Community Investment, End Homelessness St. John's*



**Regional Director, Manitoba**

**Christina Maes Nino**

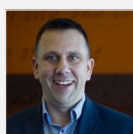
*Executive Director, Manitoba Non-Profit Housing Association*



**Regional Director, Alberta**

**Susan McGee**

*Executive Director, Homeward Trust*



**Regional Director, Saskatchewan**

**Tyler Stewart**

*Chief Executive Officer, Stewart Properties*

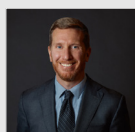


**Director at Large**

**Shaun Simms**

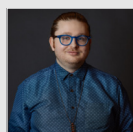
*Vice President, People, Culture and Communications, Ottawa Community Housing Corporation*

## Our Staff



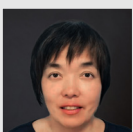
**Jeff Morrison**

*Executive Director*



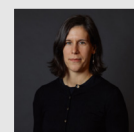
**Steven Sutherland**

*Director, CHRA  
Indigenous Caucus*



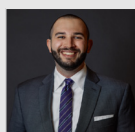
**Jane Jiang**

*Manager, Finance &  
Membership*



**Mary Clarke**

*General Manager,  
Chartered Institute of  
Housing Canada*



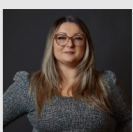
**Jacob Gorenkoff**

*Director, Programs &  
Strategic Initiatives*



**Leah Blunden**

*Manager,  
Communications*



**Julie McNamara**

*Manager, Events*

# Advocacy

**Federal advocacy remains one of CHRA's top functions. In 2021, CHRA's efforts resulted in meaningful, positive impacts for the community housing sector.**

## 2021 Initiatives



### Vote Housing campaign

CHRA partnered with the Canadian Alliance to End Homelessness, the Cooperative Housing Federation of Canada, and the Canadian Lived Experience Network to launch the Vote Housing campaign in conjunction with the 2021 federal election. Through supporter engagement, social media, grassroots organizing, and other tactics, the campaign gained over 15,000 registered supporters. The issue of affordable housing was a dominant issue during the election, reflecting the impact of the Vote Housing campaign.

### Federal election commitments

As a result of the emergence of affordable housing as a top issue during the 2021 federal election, all political parties included a long list of housing-related commitments in their electoral platforms. The victorious Liberal Party made a range of promises, including introduction of a \$4 billion "Municipal Accelerator Fund", more resources to the National Co-Investment Fund, a dedicated acquisitions fund, and a commitment to appoint the Federal Housing Advocate within 100 days.



## Round 2 of the Rapid Housing Initiative

Following the announcement in 2020 of a \$1 billion Rapid Housing Initiative (RHI), CHRA worked with partners and members to advocate for a second round and for accompanying improvements to the Initiative. Our efforts were proven successful when a \$1.5 billion Round 2 of the RHI was announced in the 2021 Budget, with several changes reflective of CHRA's recommendations.



## Rental subsidy for pre-2016 Operating Agreement holders

In early 2021, the federal government announced that it would provide a one-time rental subsidy to organizations that did not qualify for the Federal Community Housing Initiative because their Operating Agreements had expired prior to April 1, 2016. CMHC requested CHRA's support in delivering this program. CHRA partnered with the Community Housing Transformation Centre to deliver this one-time subsidy, which provided support to 33 non-profit housing providers.

### Blueprint for Housing: Backgrounder – Fall 2021

#### Blueprint for Housing

CHRA launched the Blueprint for Housing exercise in to consult with members and key stakeholders to develop a new, updated framework for federal community housing policy. In fall 2021, input for the Blueprint came from six online member consultation sessions, numerous interviews, and an online survey. The final Blueprint for Housing document will be released in 2022.

## CHRA welcomed the new CEO of CMHC Romy Bowers

Early in 2021, the federal government announced that Romy Bowers would succeed Evan Siddall as the new President and CEO of CMHC. This announcement was a welcome one for CHRA, as Romy was already familiar with CHRA and its members. We met with Romy often throughout 2021, and her first public remarks as CEO of CMHC were at the CHRA Virtual Congress in April 2021.

## Advocacy for an urban, rural and northern Indigenous housing strategy

As outlined in more detail in the Indigenous Caucus report, the pursuit of an urban, rural and northern Indigenous housing strategy was a top priority for CHRA and the Indigenous Caucus in 2021. Through a Parliamentary Committee hearing process and a member consultation process on a proposed "For Indigenous, By Indigenous" housing body, the momentum towards an urban, rural and northern Indigenous strategy grew in 2021. We hope to see an announcement from the federal government in 2022.







# CHRA INDIGENOUS CAUCUS

**Since its inception in 2013, the Indigenous Caucus has grown both in size and influence, becoming a leading body in the development and provision of Indigenous policy advice on housing and homelessness.**

## CHRA Indigenous Caucus: 2021 Accomplishments



### Caucus Days 2021

The Indigenous Caucus successfully presented a revamped two-day virtual program packed with speakers from across the sector presenting on a variety of topics. The first day of Caucus meetings saw presentations and break-out sessions on advocacy efforts, economic reconciliation, Indigenous employee supports, responses to the pandemic, and the role of housing through an Indigenous women's lens. The Caucus also took this opportunity to thank former Caucus Chair Robert Byers for his service to CHRA and the Indigenous Caucus at large.

Day two began with our first ever Indigenous housing debate. Joined by members from the Liberal, Conservative, NDP, and Green parties, questions were posed to candidates regarding how each of their parties would deal with the crisis in Indigenous housing. Later, attendees enjoyed sessions on innovative financing for Indigenous organizations, updates from CMHC, as well as presentations on northern housing and the homelessness crisis. Renowned author Jesse Thistle shared his story with attendees to bring Caucus Days to a close.

### Strengthened Advocacy Efforts

Throughout 2021, the Indigenous Caucus Working Group undertook new advocacy efforts to pressure the government on the need for a distinct housing strategy for urban, rural, and northern (URN) Indigenous peoples across Canada. Efforts included a new website ([forindigenouslybyindigenous.ca](http://forindigenouslybyindigenous.ca)), engaging with the Vote Housing campaign, bringing on consultants to support the work of the Caucus, appearing at government committees, and continuing to meet with senior officials and MPs. These efforts led to some success as evidenced by the federal government holding engagement through the National Housing Council and all parties including a distinct strategy in their platforms during this year's federal election. We are optimistic that 2022 will be a year of great success.

### Undertaking Research on a Proposed "FIBI Centre"

This year the CHRA and the Indigenous Caucus received a grant from the Community Housing Transformation Centre to further engage the Caucus membership on the proposed "For Indigenous By Indigenous" (FIBI) Centre that has been a bedrock of our advocacy efforts and proposal in the URN Indigenous housing strategy. Throughout late 2021, engagement sessions were held with Caucus members to better understand priorities for what should be included in a Centre and how any Centre could better support their organizations. Look for this report to be released in 2022.

# Knowledge Sharing & Member Engagement



CHRA's online engagement sessions provide insight and engagement with policies, programs, and ideas that impact Canada's housing and homeless sector. Our online sessions connect participants, share best practices, and offer an accessible means to stay informed.

In 2021, CHRA offered a total of 22 webinars and member consultations, exploring topics such as funding opportunities, housing development, environmental sustainability, and more.

## JANUARY

- A Virtual Conversation with Evan Siddall

## FEBRUARY

- CMHC's National Housing Co-Investment Fund: What's new and how can it work better for you
- Getting Set for a Successful Funding Application: FCM's Sustainable Affordable Housing Initiative (Sustainable Affordable Housing I)
- Joint CHRA-Community Housing Transformation Centre Consultation Session on CMHC's Rapid Housing Initiative

## MAY

- How Enbridge Gas' Affordable Housing Multi-Family Program Can Help Reduce Energy Costs and Improve Your Bottom Line

## JUNE

- Meeting Canada's net-zero energy targets while reducing energy poverty: Affordable housing's role in solving this dual challenge (Federation of Canadian Municipalities)
- Funding Opportunities to Support Youth at Risk of or Experiencing Homelessness with Home Depot

## JULY

- CIH Canada: The voice for Canadian housing professionals
- CHRA Mid-Year Update
- Exploring the Value Proposition of Modular Construction

## SEPTEMBER

- Lessons and Insights from Municipal Housing Strategies: Ottawa, Montreal, and St. John's
- Integrating Energy Conservation into Your Asset Management Practices (FCM)

## OCTOBER

- Blueprint Engagement Session No. 1: Indigenous housing and homelessness
- Blueprint Engagement Session No. 2: Creating new supply & renewal, retrofit, and repair of existing stock
- Blueprint Engagement Session No. 3: Maintaining affordability
- Getting Started: Preparing for your affordable housing energy retrofit with a rock-solid plan (FCM)

## NOVEMBER

- Séance d'engagement pour le plan de logement
- Blueprint Engagement Session No. 5: A Home for All - Eliminating homelessness and strengthening supportive housing
- Blueprint Engagement Session No. 6: A "Team Canada" approach to housing
- The Community Housing Transformation Centre's Self-Assessment Tool and Action Plan: A new path to funding and resources

## DECEMBER

- High Impact Strategies for Your Deep Energy Retrofit with FCM's Green Municipal Fund
- Housing First for Youth: Its challenges and its opportunities



CHRA hosted its 53rd National Congress on Housing and Homelessness Virtually in 2021, welcoming over 500 delegates. Congress kicked off with an Opening Ceremonies featuring:

- An Indigenous Elder greeting from Elder Shirley Roach
- CHRA Board President Kevin Albers
- Newly appointed CMHC CEO Romy Bowers
- Yardi Canada Vice President Peter Altobelli
- Minister of Families, Children, and Social Development Ahmed Hussen
- His Worship Danny Breen, Mayor of St. John's, Newfoundland and Labrador
- UN Special Rapporteur on the Right to Adequate Housing, Professor Balakrishnan Rajagopal

The Congress program offered 12 workshops and educational sessions that provided attendees with insights on recent developments in the community housing and homelessness sector and four virtual mobile tours that allowed them to visit local sites and to learn about innovative housing models from St. John's Newfoundland and Labrador, where the in-person 2021 Congress was planned to take place. A keynote session also featured speaker Jagmeet Singh, Leader of the Federal New Democratic Party and MP, Burnaby South.



The 2021 Congress would not have been a success without the help of CHRA's many sponsors, and we thank them all. We would also like to thank the Congress Organizing Committee, including Chair, Simone Lilly and all the volunteers who made sure that our 53rd Congress was one to remember!

## Thank You to Our 2021 Sponsors





# National Housing Day Symposium

## Let's talk leadership!

CHRA welcomes over 400 attendees to its first-ever National Housing Day Symposium on November 22, 2021.

The theme of the Symposium was focused on leadership and what it means in the context of community housing and featured sessions designed to get attendees thinking about leadership strategies, skills, and practices to help housing providers prepare for the future of the sector.

Sessions included:

- A Keynote Address from Sandy Hudson, Political Activist & Founder of the Black Lives Matter Movement Canada
- Leadership 101: What the leaders of tomorrow need to know
- Leadership in Advocacy: How to change the world
- Leadership and Inclusivity
- Innovative Leadership: Breaking the mold



**Thank you to the sponsors who made our first-ever  
National Housing Day Symposium a success**





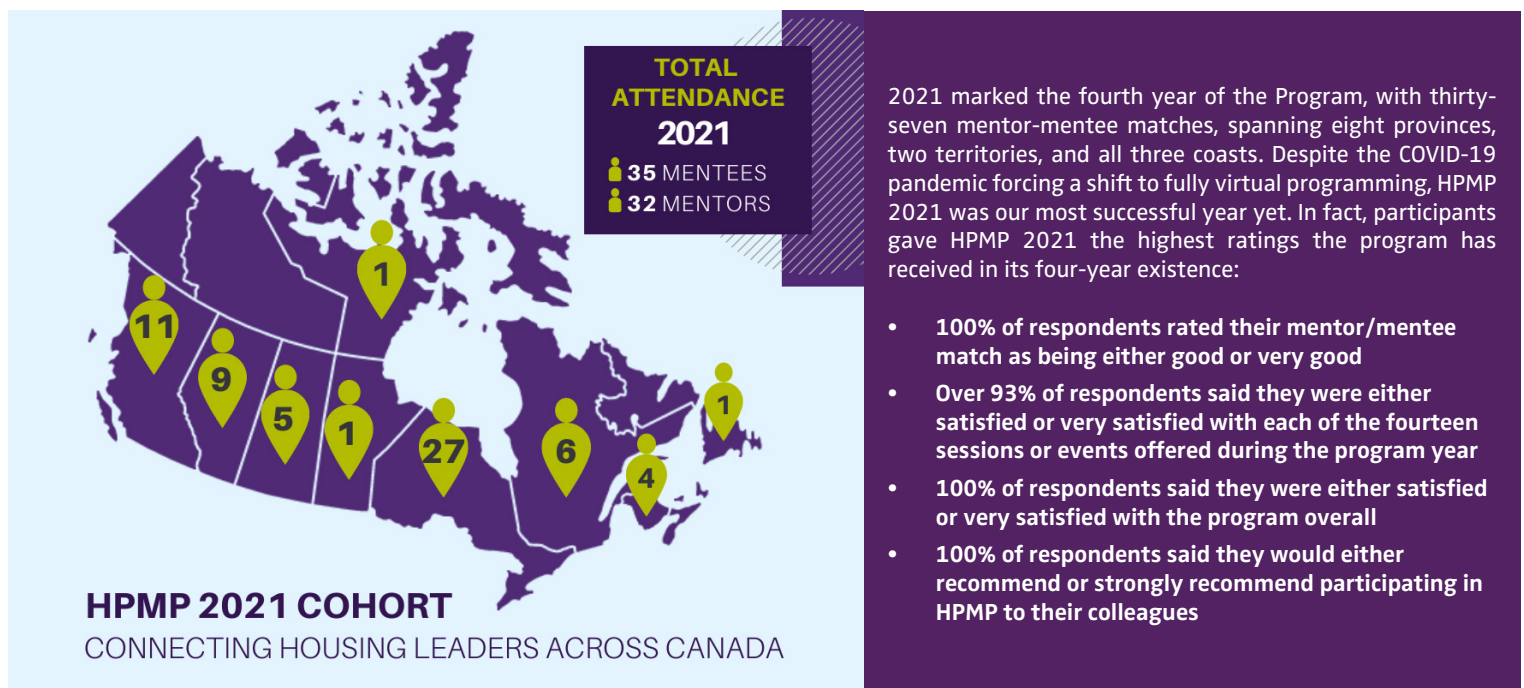
The Housing Professionals Mentorship Program (HPMP) aims to enhance sector leadership capacity by building strategic networks and community, developing leadership competencies, igniting passion and interest in housing, supporting career development, and enhancing knowledge around core housing themes including housing policy, asset management and development, operations, delivering services, and business.

“

**The program is top notch – it is well-organized and mentorship matching was just perfect!**

”

**HPMP 2021 Participant**



## Learning and engagement

Participants had the opportunity to learn from and engage with accomplished housing and leadership experts. HPMP sessions highlights include award-winning leadership expert, Dr. Rumeet Billan's Developing Emotional Resilience and Unconscious Bias and interactive networking, goal setting, and problem-solving sessions facilitated by accomplished housing professional and HPMP alumna, Adrienne Pacini.

The sessions and mentorship opportunities offered during HPMP 2021 provided mentors and mentees alike with valuable experiences that contribute to their roles as current or emerging leaders in the housing sector.

“

**The program is an excellent opportunity to connect with a network of diverse housing professionals across Canada. It is a reminder of why people choose this sector and inspired me to keep building it up**

”

**HPMP 2021 Participant**



# Tenant Leadership Group

As the national association representing the community housing sector in Canada, CHRA recognizes the need for strong tenant voices across the country. In 2020, CHRA identified an opportunity to increase and expand tenant leadership capacity throughout Canada and developed the concept of a “Tenant Leadership Group”. We approached the Community Housing Transformation Centre for one year of program funding, which was approved in March 2020. An important consideration in the proposal was that a certain number of spots in the Group would be set aside for Indigenous tenants.

The Tenant Leadership Group (TLG) was active from June 2020 to April 2021. The Group, comprised of twenty burgeoning tenant leaders from across Canada, participated in various sessions, workshops and webinars designed to enhance their leadership skills and knowledge. A highlight of the Group’s 2020 programming was the creation of a knowledge-building course on social housing policy in Canada. Building off TLG’s 2020 programming, CHRA facilitated additional workshops on tenant advocacy, social housing policy, Indigenous reconciliation, tenant rights and law, and media relations.

While TLG programming ended in April 2021, CHRA staff have made efforts to continue to engage the cohort and promote their activity in tenant advocacy and/or leadership activities. This includes opportunities to volunteer in the Vote Housing Campaign, facilitating connections, and offering one member of the cohort a seat on CHRA’s Advocacy Committee.





## Chartered Institute of Housing Canada

CHRA became the administration for the Chartered Institute of Housing Canada (CIH Canada) in 2021. This agreement moves CIH Canada, the destination for education, professional standards, and accreditation in Canada's affordable and social housing sector into the home of the housing sector, CHRA, and allows for incredible synergy between the two organisations to build up the people working in the sector. CIH Canada is a wholly owned subsidiary of CIH in the United Kingdom and is greatly supported by CIH and the Housing Academy in the UK to deliver the accredited learning program for Canadians.

Membership and the accredited learning program are the measures of a successful professional association. Membership is essential to CIH Canada being the voice of Canadian housing professionals. The membership in 2021 included a total of 116 members from across Canada.

CIH Canada accredits housing professionals with the learning program leading to Certified Practitioner and Chartered Membership. A total of 6 learners completed in 2021 and achieved their designation. CIH Canada is revising the current learning program and looking forward to a new learning program that will open in 2022.

### Congratulations to the learners who successfully completed their designations in 2021:

**Joanne Cabrera**, *CertCIH*

**Helen Harris**, *CIHCM*

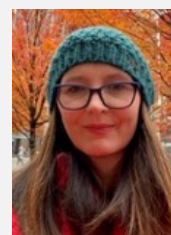
**Melanie MacDonald**, *CIHCM*

**Ngozika Oguekwe**, *CertCIH*

“

**As a leader within the housing sector, this educational opportunity has enhanced my ability to provide guidance, mentorship and support to other management and staff within my organization in many ways including short- and long-term planning, evaluation, workplace ethics and policy development so that we can provide the best quality housing to our tenants.**

”



**Melanie MacDonald**,

*CIHCM, Executive Director, Quesnel Shelter and Support Society*

“

**As a learner and as an immigrant of this country, the most valuable part of the program is being able to understand the social housing framework of Canada and knowing how much this country is committed in supporting and providing the low-income families a safe and affordable housing.**

”



**Joanne Cabrera**

*CertCIH, Cívica*

CIH Canada is led by a passionate and committed Board of Directors and an Executive Committee.

## Our People

**Jill Atkey**, *Board and Executive Committee Member, British Columbia, CIHCM*

**Angela Cooke**, *Executive Committee Member, British Columbia, CIHCM*

**Colin Doylend**, *Board Member, British Columbia, CertCIH*

**Phil Elwell**, *Executive Committee Member, Ontario, CIHCM*

**Wayne Follett**, *Board Member, Newfoundland, CIHCM*

**Lori-Anne Gagne**, *Board and Executive Committee Member, Ontario, CIHCM*

**Stephen Giustizia**, *Executive Committee Member, Ontario, CIHCM*

**Stacey Houston**, *Executive Committee Member, Alberta, CIHM*

**Geraldine Howley**, *UK Board Member, United Kingdom, CIHCM*

**Wendy Pollard**, *Board Member, Quebec, CIHCM*

**Ishbel Solvason**, *Board and Executive Committee Chair, Ontario, CIHCM*

**Paul Tennant**, *Board Member, United Kingdom, CIHCM*

**Tim Ward**, *Board Member, Alberta, CIHCM*

**Mary Clarke**, *Staff, CIHM*



# 2021 CHRA National Awards

The CHRA National Awards encourage and celebrate excellence in the Canadian housing and homelessness sector by honouring exceptional people and programs that help ensure a safe and affordable home for all.

The 2021 Awards were presented to the following groups and people at the Virtual CHRA National Congress.

## Community Builder Award

### Blue Door Support Services

The Community Builder Award Recognizes an individual, a business, or an organization that has had a major impact at the community level in promoting affordable housing and/or preventing and ending homelessness.

What makes Blue Door stand out is its commitment to innovative programs. With their Abode and Forward program, they've launched housing programs specifically targeting the needs of LGBTQ+ youth and seniors. Their 200 Homes campaign saw them lead a community collaboration to identify and connect with community champion landlords looking to partner to provide long term housing solutions to people who have experienced homelessness and/or are fleeing domestic violence. Their Construct Program saw them launch a Social Enterprise that provides trades training and employment linkage to marginalized communities.



## Leadership Award

### Robert Byers

The Leadership Award recognizes an individual who has shown leadership in improving housing in Canada through program innovation, policy change, outreach, and/or advocacy efforts.

In the 15 years since Robert Byers became CEO of Namerind Housing in Regina, Saskatchewan, he has grown the organization from a traditional Indigenous housing provider to a national model in innovative affordable housing. His leadership doesn't end with Namerind. In Regina, Robert is on the Mayor's Housing Commission, the Reaching Home Community Advisory Board, and was a long-serving member the Mackenzie Art Gallery Board. As part of his business strategy, he became the first Indigenous member to join the Regina Chamber of Commerce.

Robert has also demonstrated leadership nationally. He joined the CHRA Board of Directors in 2013 and helped establish the first ever Indigenous Caucus meeting in that year. He has served as Chair of the Caucus until this past year, leading it to a place where the Caucus is now the authoritative voice of urban Indigenous housing in Canada. He has also served on national Advisory Committee on homelessness, helping to develop reforms to the Reaching Home program.



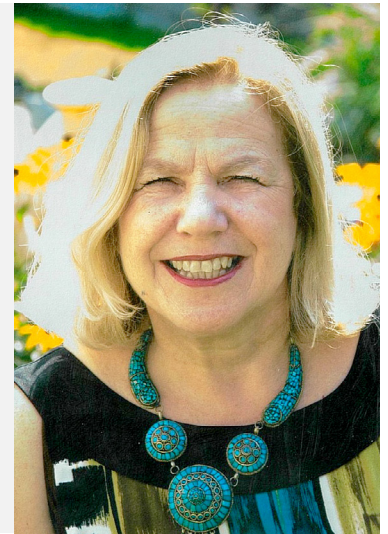


## Lifetime Achievement

### Ishbel Solvason

The Lifetime Achievement Award recognizes an individual with many years of service who has had a major impact on the affordable housing sector in Canada.

Ishbel Solvason started her career in the 1980s in Winnipeg as the Community Developer for the John Howard Society, where among many accomplishments, she started the first of its kind Artists in Residence Program funded by the Manitoba Arts Council. She went on to become the Executive Director of John Howard Society of Southwestern Manitoba in 1986. In 1991, Ishbel moved to Ottawa to become Executive Director of the Elizabeth Fry Society. In 1997, she was hired by the Social Housing Registry of Ottawa, the newly minted community based centralized waiting list for rent geared to income applicants, as its first Executive Director, a position she continues to occupy. In 2000, Ishbel founded the Social Housing Co-ordinated Network of Ontario. She has also served as Chairperson of the Ottawa Social Housing Network for eight years until 2019. Over the years, Ishbel has won a number of awards and accolades for her commitment to social justice and housing rights.



## Sustainability Award

### Co-Operative Housing Federation of Canada

The Sustainability Award recognizes an organization, business or partnership that has undertaken a program, a new build or retrofit project that advances sustainable development, resource conservation or community renewal.

The Co-operative Housing Federation of Canada (CHF Canada)'s Greener Co-op Microgrant Program provides grants of \$500 to \$4,000 to co-op housing providers, funded by carbon offset credits contributed by CHF Canada and other partners, that enable the co-ops to undertake small projects to become more environmentally sustainable. In 2020, 24 housing co-ops were provided support to become more environmentally friendly.





# 2021 Financial Statement

STATEMENT OF OPERATIONS		
	2021	2020
<b>REVENUES</b>		
Membership fees	\$ 349,644	\$ 352,978
Annual congress	306,434	214,416
Canada Emergency Wage Subsidy (CEWS)	142,968	174,367
Housing Professionals Mentorship Program	61,347	63,901
Tenant Leadership Group - CHTC contribution	58,200	38,800
Indigenous Caucus Working Group - CHTC contribution	49,999	-
Partnership funding	38,750	38,750
Management services	33,333	-
Canada Emergency Business Account (CEBA)	20,000	-
Interest	4,680	6,458
Special events	-	5,776
Other	18,947	5,787
	<b>1,084,302</b>	<b>901,233</b>
<b>EXPENSES</b>		
Salaries, benefits and contracted services	585,550	496,975
Annual congress	91,895	15,727
Elections advocacy	59,415	-
Indigenous Caucus Working Group	58,174	18,578
Occupancy costs	37,823	37,033
Office expenses	36,407	32,297
Communications	34,321	28,136
Housing Professionals Mentorship Program	32,100	38,050
Tenant Leadership Group	3,500	2,009
Travel and conferences	2,801	4,175
Democratic functioning	-	1,487
Professional fees	3,700	1,500
Credit card commissions, interest and service charges	8,701	7,163
Amortization of capital assets	3,559	1,879
	<b>957,946</b>	<b>685,009</b>
<b>EXPENSES OF REVENUES OVER EXPENSES</b>	<b>\$ 126,356</b>	<b>\$ 216,224</b>


# Our Members


Aboriginal Housing Society of Prince George • Ahmadiyya Abode of Peace Inc. • Action-Habitation de Québec • Antigonish Affordable Housing Society • Aqanttanam Housing Society • Avanti Housing Inc. • Barrie Municipal Non Profit Housing • BC Housing Management Commission • Big Block Construction • Birch Housing • Black Rose Cooperative • Brampton Bramalea Christian Fellowship Residences Ltd. • Brentwood Family Housing Society • Brightside Community Homes Foundation • Bruce House • Cambridge Non-Profit Housing Corporation • Camponi Housing Corp. • Canadian Mental Health Association - Edmonton Region • Canadian Mental Health Association (Sudbury) • Cape Breton Community Housing Association • Cvida • Catalyst Community Developments Society • Central City Foundation • Centretown Citizens Ottawa Corporation • Choices For Youth • Cochrane Family and Community Support Services • Corporation d'habitation Jeanne-Mance • Corporation Waskahegen • CRC Self Help Inc. • Ecuhome Corporation • Entre Nous Femmes Housing Society • Fred Victor Centre • German-Canadian Housing of Newmarket Inc. • Gloucester Housing Corporation • Greater Victoria Housing Society • Habitat for Humanity Greater Toronto • Habitat For Humanity Kingston Limestone Region • Heart River Housing • homeEd • Homes First Society • HomeSpace Society • Houselink Community Homes • John Howard Society of Southeastern NB Inc. • Keginow Native Housing Society • Ksan House Society • Leduc Regional Housing Foundation • Lloydminster Metis Housing Group • Madison Community Services • Mainstay Housing • M'akola Group of Societies • Mamele-awt Queesome Housing Society • McLaren Housing Society of B.C. • Medicine Hat Community Housing Society • Montfort Renaissance • Moose Jaw Non-Profit Housing Corporation • Namerind Housing Corporation • Nanaimo Affordable Housing Society • Native People of Thunder Bay Development Corporation • Neech-ke-Wehn Homes Inc. • Nepean Housing Corporation • Niginan Housing Ventures • Nishnawbe Homes Inc. • Norfolk Housing Association • Northern Spruce Housing Corporation • OMHM - Résidences en Harmonie • Ontario Aboriginal Housing Support Services Corporation • Options Bytown Non-Profit Housing Corporation • Ottawa Community Housing Corporation • Ottawa Salus Corporation • PARC • Parkview Place Seniors' Residence • Parry Sound Housing Corporation • Peninsula Estates Housing Society • Potential Place Society • Prince Charles Place • Prince George Native Friendship Centre (BC) • Provincial Metis Housing Corporation • Ranch Ehrlo Society • Red Door Housing Society • River Bank Development Corporation • Sandy Hill Housing Cooperative Inc. • Sacajawea Non-Profit Housing • Seton Foundation • Silver Sage Housing Corporation • Society of Saint Vincent de Paul of Vancouver Island • SOLIDES • St. Jude Community Homes • Stella's Circle • Stewart Properties • Streets Alive Family Support Association • The John Howard Society of the Lower Mainland of BC • The Lighthouse Supported Living Inc. • The Neighbourhood Land Trust • The Prince Edward County Affordable Housing Corporation • Thunder Woman Healing Lodge Society • Toronto Community Housing Corporation • Uquutaq Society • Vancouver Native Housing Society • Vernon Native Housing Society • Victoria Cool Aid Society • Victoria Native Friendship Centre • Victoria Park Community Homes Inc. • Wellesley Central Residences Inc • Wigwamen Incorporated • Windsor Essex Community Housing Corp • Winnipeg Housing • Woodgreen Community Housing Inc • Austin Parisien Management Consulting • Skigin-Elnoog Housing Corporation of N.B. Inc. • Alberta Network of Public Housing Agencies • Alberta Seniors Communities & Housing Association • British Columbia Non-Profit Housing Association • Canadian Association of Social Workers • Co-operative Housing Association of Eastern Ontario • Co-operative Housing Federation of BC • Co-operative Housing Federation of Canada • Edmonton Coalition on Housing and Homelessness. • Fédération régionale des OBNL d'habitation de Québec - Chaudière-Appalaches • Habitat for Humanity Canada • Manitoba Non-Profit Housing Association • Metis Urban Housing Corporation • New Brunswick Non-Profit Housing Association • Ontario Non-Profit Housing Association • Regroupement des offices d'habitation du Quebec • Réseau Québécois des OSBL d'habitation • ROHSCO • Confédération québécoise des coopératives d'habitation • Office of the Federal Housing Advocate - CHRC • YWCA Canada • Communitas Group Ltd. • Genworth Canada • Iler Campbell LLP • Northgate Public Services Canada • Prentice,Yates & Clark • ROC Modular Inc. • SHS Consulting • Terra Housing Consultants • Robins Appleby LLP • 3DPHC - 3D Printed Homes Corporation • Alan Cavell • Ani Note • Antonio Perez • Bill Johnson • Brian Sibley-Hamilton East Kiwanis Non-Profit Homes Inc • Carleton University • Catherine Boucher • Claude Roy • Daryl Sexsmith • Deirdre Gibson • Dennis Carr • Gail Maiangowi • Jan Melchers-Maverick Container Concepts • John Johnston • Joyce Potter • Jual Obat Aborsi Cytotec Jakarta • Judy Forrest • Kastes Planning & Development • Larry S. Bourne • Leigh Bursey • Louise Atkins-CHRA Indigenous Caucus Working Group • Mary Kenny • Noel Simpson • Patrick Buchannon • Peter Newell • Phil Brown • Red Cedar Strategies • Robert Cohen • Siobhan Murphy-The University of British Columbia • St. Albert Housing Society • Gregory Suttor • Steve Pomeroy • Tim Welch • Vink Consultings • Re/fact Consulting • Capital Regional District • City of Brandon • City of Calgary • City of Chilliwack • City of Edmonton • City of Grande Prairie • City of Halifax • City of Kamloops • City of Leduc • City of Lethbridge • City of Ottawa • City of Peterborough • City of Regina • City of Saskatoon • City of Toronto • City of Vancouver Housing centre • City of Yellowknife • County of Lambton • Region of Peel • Region of Waterloo • Regional Municipality of Durham Housing Services Div • Regional Municipality of Halton, Social and Community Services Dept • The District Municipality of Muskoka • Ville de Montreal • York Region • Regional Municipality of Wood Buffalo • Hasting County • Fédération régionale des OSBL d'habitation Mauricie/Centre-du-Québec • A Way Home Canada • Aboriginal Housing Management Association • Aboriginal Mothers Center • Action-Logement • Advocacy Centre for Tenants Ontario (ACTO) • Alberta Rural Development Network • Association des groupes de ressources techniques de Quebec • Atira Women's Resource Society • Attainable Homes Calgary Corporation • Blue Door Shelters • Cahdco • Calgary John Howard Society • Canadian Women's Foundation • Centre de transformation du logement communautaire / Community Housing Transformation Centre • Children's Hospital of Eastern Ontario • CMHA Vernon & District. • Cornerstone Housing for Women • Covenant House Toronto • Daily Bread Food Bank • Elbert Chartrand Friendship Centre • End Homelessness St. John's • End Homelessness Winnipeg • Extend-A-Family Kingston • Fédération des OSBL d'habitation de Montréal (FOHM) • Fédération des OSBL d'habitation des 3L - FOH3L • First Light • First United Church Community Ministry Society • FNHC-BC • Friends of Ruby • Good Shepherd Non-Profit Homes • Grand River Community Health Centre • Greater Victoria Coalition to End Homelessness • Green Acres Foundation • GREY MOUNTAIN HOUSING SOCIETY • Groupe CDH • Groupe de ressources techniques - BÃctir son quartier • Habitat for Humanity Greater Ottawa • Habitat for Humanity Northumberland • Habitat for Humanity Peterborough & Kawartha Region • Habitat for Humanity Sarnia/Lambton • Home Ownership Alternatives • Homeward Trust Edmonton • HPC Housing Investment Corporation • Inn from the Cold Society • Keepers of the Circle • Ki-Low-Na Friendship Society • LiveWorkPlay.ca • Lookout Housing and Health Society • Lutheran Community Care Center • Metis Urban Housing Association of Saskatchewan Inc. • Metro Vancouver • Mission Old Brewery - Pavillon Patricia McKenzie • Miziwe Biik Development Corp. • Mon Sheong Foundation • National Affordable Housing Corporation • New Commons Development • Non Profit Housing City of St John's • North End Community Renewal Corporation • Options For Homes Non-Profit Corporation • P.A. Community Housing Society Inc. • Phoenix • Phoenix Residential Society • Phoenix Society • PHS Community Services Society • Raising the Roof • Ready to Rent BC Association • Reena • Rehabitat Inc. • Resource Assistance for Youth • Rooftops Canada • S.A.M. (Management) Inc. • Saskatoon Housing Initiatives Partnership • Social Housing Registry of Ottawa • Streetohome Foundation • The Agency for Co-operative Housing • The Bloom Group Community Services Society • The Elizabeth Fry Society of Greater Vancouver • The Métis Nation of Ontario • Toronto Entertainment District BIA • Treaty 7 Urban Indian Housing Authority • Turning Point Housing Society • UTILE • Vancity Community Foundation • Vancouver Aboriginal Friendship Centre Society • Wachiy Friendship Centre Society • YMCA of Northern Alberta • John Howard Society of Victoria • Congress of Aboriginal Peoples • FRAPRU • Trellis Society for Community Impact • Brandon Neighbourhood Renewal Corporation • Threshold Housing Society • Calgary Housing • Government of Alberta - Housing Division • Government of Yukon • Housing Nova Scotia • Manitoba Housing • Newfoundland and Labrador Housing Corporation • Northwest Territories Housing Corporation • Nunavut Housing Corporation • Prince Edward Island Department of Community Service and Seniors • Province of New Brunswick Social Development • Saskatchewan Housing Corporation • Société d'habitation du Québec • BC Housing • Danielle Juteau



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