

CANADIAN HOUSING AND RENEWAL ASSOCIATION

Annual Report 2018



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MESSAGE FROM THE CHRA BOARD PRESIDENT



2018 was a golden anniversary for CHRA, as the association marked 50 years of representing the interests of the non profit, social and affordable housing sector in Canada. Any significant milestone such as a 50th anniversary naturally inspires reflection and an opportunity to pause and give thought to the accomplishments realized over a half century. However, given the significant amount of change and policy development, 2018 was much more about looking ahead rather than looking back.

2018 marked the first year of implementation of the National Housing Strategy. Although implementation of this 10-year, \$40 billion Strategy has been an exciting endeavor, the Strategy's sheer complexity and detail has required a great deal of engagement between CHRA and CMHC to ensure that the individual programs are implemented effectively. These efforts will continue as the programs and policies contained in the Strategy continue to be rolled out and necessary improvements are identified.

Although the implementation of the Strategy was a key focus, CHRA continued to advocate on those measures that were not directly contained in the Strategy, or that required significant development. For instance, despite being promised in the Strategy, the right to housing legislation has not yet been tabled; CHRA has had substantial input with federal officials and politicians into the legislation's content prior to its expected tabling in 2019. The new Canada Housing Benefit will also be a program that requires a great deal of policy thought and input before its eventual launch in 2020.

But without question, the most significant gap in the National Housing Strategy was the continued lack of an urban, rural and northern Indigenous Housing Strategy. I have repeatedly said that there can be no national strategy without an Indigenous Housing Strategy, and that remains true to this day. Throughout

2018, the CHRA Indigenous Caucus led a sustained effort to convince the federal government of the need for a distinct urban, rural and northern Indigenous Housing Strategy. By the end of 2018, it appeared as though some progress has been made. However, until we see new programs and policies in place that will significantly reduce the housing gap between Canada's Indigenous and non-Indigenous populations, our efforts will continue.

2018 marked a number of additional key successes for CHRA. We organized another highly successful annual Congress with one of the largest delegate attendances in our 50 year history. We launched the first successful year of the Housing Professionals Mentorship Program. We released a number of new research and policy documents to help inform and educate the housing sector. Our communications efforts stepped up, including the launch of 2 new bulletins; one for the Indigenous Caucus, the other compiling research efforts. We announced the formation of the Canadian Alliance of Non Profit Housing Associations (CANPHA), which will help to align efforts between national and provincial non profit housing associations.

In short, CHRA celebrated its 50th anniversary in the best way it could – by effectively speaking out on behalf of the non profit, social and affordable housing sector, by providing innovative leadership, by seeking results-based change, by bringing together the sector, and by delivering quality products and services to our members. I'm confident that this is a legacy that will continue well into the future.

As always, this success would not have been possible without a quality and passionate Board of Directors. Your Board not only represents the affordable housing sector from coast to coast to coast, but it represents the best and brightest minds within the sector, and I want to thank all of my Board colleagues for their dedication. I also want to recognize the CHRA staff, who provide the lifeblood to our activities, and who ensure that the organization continues to grow in stature and influence. Although small, our staff work extremely hard to continue putting the needs of the national non profit, social and affordable housing sector front and centre. And lastly, I want to thank the members and supporters of CHRA who enable us to effectively represent the interests of the entire sector. Our members are leaders in non profit, social and affordable housing – we continue to work tirelessly to ensure that you can continue to serve your mission of providing homes for all Canadians.

Happy 50th anniversary to CHRA. I'm confident our best years are ahead.

Stephan Corriveau
CHRA Board President

MESSAGE FROM THE EXECUTIVE DIRECTOR



In addition to our advocacy and policy work, CHRA continued to add value for members throughout 2018. Our new Housing Professionals Mentorship Program concluded a very successful first year, which has helped to mentor and inspire a new cohort of leaders in the housing sector. Our Annual Congress in Ottawa not only served as a focal point to mark our 50th anniversary, but cemented Congress as the “go-to” event for housing leaders across Canada and internationally. CHRA produced new research and policy briefs to better inform members about relevant developments and innovations. We enhanced our communications, and introduced new targeted bulletins. We engaged with our international partners, and were very pleased when Robert Cohen, a CHRA past-President, won an esteemed international award from our American counterparts. In short, CHRA stepped up its game in 2018, which we believe will serve to better position the non profit, social and affordable housing sector in the years ahead.

Towards the end of 2018, I had the pleasure of speaking at a number of regional and provincial housing meetings, and in each of those presentations I said the same thing – that the affordable housing sector in Canada is having “its moment”. According to public opinion polls, access to safe and affordable housing has become one of the most top of mind issues for Canadians. Governments at all levels are paying attention, with new policies, programs, and strategies being rolled out. And housing providers across the country are adjusting to these new programs, while transforming how they operate and function.

This progress has not been achieved by coincidence. For years, CHRA has been aggressively communicating the need for reinvestment in the non profit, social and affordable housing sector. Those years of effort are paying off. The launch in November 2017 of the first ever National Housing Strategy that had an almost singular objective of protecting and expanding the number of affordable homes in Canada was a milestone achievement for CHRA. In 2018, our focus has been on working with CMHC and the federal government to effectively implement the measures contained in the Strategy, while at the same time, continuing to advocate for those measures that were left out, notably the inclusion of an urban, rural and northern Indigenous Housing Strategy. These efforts were bolstered in November 2018 when CMHC announced a new corporate-wide objective that all Canadians have access to housing that meets their needs by 2030, mirroring a recommendation made by CHRA in 2016.

The strong relationships that CHRA has built with federal decision makers has made us a trusted partner with government. Moving forward, we will continue to speak out strongly as the voice for the non profit, social, and affordable housing sector in Canada.

None of this is possible without the strong support of our members. I’ve had the pleasure of meeting with many of our members over the past year – you inspire me with your passion and the caring you show for your tenants, all with limited resources and growing demands. Your efforts in providing housing for all does not go unnoticed. You are not only community leaders, you are community saviours.

None of CHRA’s work is possible without a dedicated staff. CHRA members are fortunate to have a staff working on their behalf that care deeply about advancing the interests of the non profit, social and affordable housing sector, and whose focus on quality service is reflected in all we do. The impact of the CHRA staff in 2018 continues to exceed their relatively small number.

I also need to acknowledge the Board of Directors of CHRA. The 2018-19 Board has provided leadership, direction, and a wealth of perspective to CHRA’s operations. They have taught me much, and their enthusiasm for housing is nothing short of contagious. A special thank you to our Board Chair, Stephan Corriveau, who over the past three years has provided steady leadership at a time of unprecedented opportunity and change in the affordable housing sector. I hope that CHRA’s accomplishments over the past 3 years will be a testament to Stephan’s contributions.

2018 marked CHRA’s 50th anniversary. In 2018, we had much to celebrate. Let’s keep the celebration alive in 2019 and in the years to come.

Jeff Morrison
Executive Director

WHO WE ARE

The Canadian Housing and Renewal Association (CHRA) is the national voice for the full range of non profit, social and affordable housing issues and solutions across Canada. CHRA's members collectively provide housing and supports for hundreds of thousands of people living in Canada.

CHRA provides a home for the housing sector and for all who believe that every Canadian should have a decent, adequate and affordable place to call home.

OUR VALUES

In March 2018, the CHRA Board of Directors refined CHRA's values to include the following:

- > Everyone has the right to safe, quality, adequate, and affordable housing.
- > Safe, adequate and affordable housing is critical for all people to achieve success and reach their full potential.
- > Governments have a critical role to play in providing access to safe, quality, adequate, and affordable housing.
- > CHRA strength comes from our members and all members have a voice. CHRA is the national voice for the housing sector.
- > Fostering collaboration and partnership with key stakeholders is central to CHRA future success.
- > CHRA believes in and affirms the Reconciliation process with Indigenous peoples; housing needs to be a core component of Reconciliation.

OUR PILLARS

We centre everything we do around four strategic pillars:

KEEPING HOMES AFFORDABLE

ENDING HOMELESSNESS

RENEWING OUR COMMUNITIES

SUPPORTING A SUSTAINABLE HOUSING PROFESSION

We support these pillars by advocating for improved federal funding, housing policies and programs, developing policy and research on affordable housing and homelessness, informing our members of new opportunities, best practices and innovations and connecting the affordable housing sector through webinars, networks, our annual Congress and more.

2018-19

CHRA BOARD OF DIRECTORS



PRESIDENT

Stéphan Corriveau

Regional Director, Quebec

Directeur général, Réseau québécois des OSBL d'habitation

PRESIDENT ELECT

Kevin Albers

Director at Large

CEO, M'akola Group of Societies

VICE PRESIDENT

Hugh Lawson

Regional Director, Ontario

*Director, Strategic Planning and Stakeholder Relations
Toronto Community Housing*

TREASURER

Pamela Hine

Regional Director, Northern Territories

President, Yukon Housing Corporation

SECRETARY

Robert Byers

Director, Indigenous Communities

Chief Executive Officer, Namerind Housing Corporation

Margaret Pfoh

Regional Director, British Columbia

*Chief Executive Officer, Aboriginal Housing
Management Association*

Not in photo: Margaret Pfoh, Daryl Sexsmith, and Tim Crooks.

Christina Maes-Nino

Regional Director, Manitoba

Executive Director, Manitoba Non Profit Housing Association

Daryl Sexsmith

Regional Director, Saskatchewan

Housing Analyst, City of Saskatoon

George Cormier

Regional Director, New Brunswick

*Executive Director, New Brunswick Non Profit
Housing Association*

Timothy Crooks

Regional Director, Nova Scotia

Executive Director, Phoenix Youth Programs

Ayon Shahed

Regional Director, Newfoundland and Labrador

Director of Strategic Development, Choices for Youth

Brian Gilligan

Director at Large

*Vice President, Community Development, Ottawa
Community Housing Corporation*

Susan McGee

Regional Director, Alberta

Executive Director, Homeward Trust

Kathy Stinson

Director at Large

Chief Executive Director, Victoria Cool Aid Society

ADVOCACY

With the launch of the National Housing Strategy in November 2017, CHRA has had an incredibly busy year working with the federal government to help implement components of the Strategy, reflect our member's views on how the Strategy could be improved, and continuing to lobby for components that were missing. We have also begun to dialogue with political parties on their policy platforms heading into the 2019 election.

Highlights from 2018 include:

Ongoing engagement with CMHC on the National Housing Strategy

CHRA has been in ongoing, regular communication with CMHC and political officials with respect to the implementation of the many measures contained in the National Housing Strategy. Of particular note, CHRA has had ongoing engagement on the National Co-investment Fund, the Federal Community Housing Initiative, the various research programs, the Federal Lands Initiative, and the Technical Resource Centre. CHRA's interventions have led to changes and improvements in the way several of these programs have been rolled out.



Submission to legislated right to housing consultation

In the spring, CMHC undertook a national consultation on the proposed right to housing legislation. After consulting with members, CHRA submitted a formal response to the consultation, and participated in several workshop sessions organized by CMHC. CHRA also took part in a press conference with stakeholder partners calling for meaningful legislation, and informal conversations with CMHC on the content of the legislation have continued throughout 2018. CHRA expects that the legislation will be tabled and passed before the next federal election in 2019.

Continued advocacy for an urban, rural and northern Indigenous Housing Strategy

The CHRA Indigenous Caucus continued to aggressively advocate for a distinct urban, rural and northern Indigenous Housing Strategy to compliment the measures in the National Housing Strategy. By the end of 2018, senior government officials confirmed that measures to address the disparity in off-reserve Indigenous housing are under active discussion, and that announcements are expected in 2019. The Caucus will continue to take the lead in advocating for a Strategy, particularly in the lead up and during the 2019 federal election.

Housing on the Hill Day 2018

CHRA once again organized a highly successful Housing on the Hill Day in 2018 in collaboration with the Canadian Alliance to End Homelessness. Housing on the Hill Day provided an opportunity for over 70 delegates to meet with some 35 Members of Parliament to advocate for housing specific policies related to the National Housing Strategy as well as additional policies. Comments were delivered by the Minister responsible for housing, Jean-Yves Duclos, from his Parliamentary Secretary Adam Vaughan, and from a senior panel of housing leaders who discussed their ideas for policy and tactics heading into the 2019 federal election.



Meetings with Political Parties to Influence Election 2019 Platforms

Towards the end of 2018, CHRA began one on one meetings with the major political parties to help influence and inform the content of their platforms. CHRA's election-related activities will ramp up in 2019, and will feature opportunities for members and supporters to engage and dialogue with local candidates to ensure that the needs of the affordable housing sector are addressed.

Creation of CHRA Advocacy Committee

Given the increasing role of CHRA in advocacy-related activities, the Board of Directors agreed to create a new Board Advocacy Committee in order to focus the Board's attention and discussion on advocacy related strategies and tactics. This new Committee met several times in 2018, and has already proven itself to be an important governance improvement for CHRA.

RESEARCH AND INNOVATION

CHRA continues to be a leader in the creation, promotion and dissemination of research opportunities to the non profit, social and affordable housing sector.

Among the research and innovation activities in 2018 included the following:

Release of Updated Canadian Rental Housing Index



In May, a coalition of provincial and national housing associations released the updated Canadian Rental Housing Index, an online tool that uses 2016 census data to provide a wealth of information on rental rates, core housing need, community profiles, and other relevant data at a municipal level. The Index can be accessed at www.rentalhousingindex.ca.

Production of provincial and territorial budgetary scan in housing



In 2018, CHRA produced a first of its kind summary of provincial and territorial budgetary developments impacting housing. Entitled “2018 Affordable Housing Budget Expenditure Highlights in Canada”, the paper identifies housing-related announcements in each provincial and territorial budget in 2018, and adds in additional key developments in housing by jurisdiction. A copy of this report can be downloaded from the CHRA website.

Production of 4 research papers coming out of the 2018 Annual Congress



Four research and and background papers were developed based on workshop sessions held at Congress 2018. These four papers included “Financing, Land and Organizational Capacity: Affordable Housing Development”; “Perpetual Affordability and Community Control of the Land”; “Life of Tenants Beyond Housing”, and “Growing the Sector: Recruitment and Retention of the Next Generation of Leaders”. Our thanks to BC Housing for its generous support in preparing these papers.

Release of a “For Indigenous, By Indigenous” Policy Proposal, and launch of a comprehensive survey of urban and rural Indigenous housing providers



In spring 2018, the CHRA Indigenous Caucus built on previous policy submissions by releasing an updated “For Indigenous, By Indigenous” policy paper. The paper focused on the governance models for an urban, rural and northern Indigenous housing strategy. This paper was shared with key political and government officials, including the Minister for housing, Jean-Yves Duclos, and the Minister for Indigenous Services, Jane Philpott.

In addition, at the end of 2018, the Caucus was informed that it had received a grant from CMHC to conduct one of the most comprehensive surveys to date of urban and rural Indigenous housing providers. The intent of this survey will be to ascertain the conditions of urban and rural Indigenous housing, ideally as a precondition for the development of a funded Strategy.

Release of an international comparative paper on housing



Following an International Forum meeting during the CHRA Congress, a paper was produced examining the current state of housing in Canada, the United States and the United Kingdom— including broader market housing challenges, jurisdictional reflections, and homelessness. This International Forum paper is available on the CHRA website for download.

Launch of a dedicated Research bulletin for members



In the fall, CHRA released a first bulletin for members specifically containing information and links to various housing related studies, research bulletins, data collection, and international comparative information. This bulletin is intended to be a tool to provide members with updates on the various research-related products that have been released.

WEBINAR SERIES



CHRA webinars

CHRA webinars showcase housing and homelessness sector innovations taking place across Canada and internationally, and provide insights into trends in housing policy and programs. As an information-sharing tool, CHRA webinars connect participants, share best practices, and offer an accessible means to stay informed. In 2018, CHRA offered 8 webinars and launched a new webinar series: Social Housing Around the World, presenting successful and innovative projects and social housing systems from around the world.

1. From A to Z – Evaluation & Communication Strategies for the Non profit Sector

John Ecker, Director of Research and Evaluation, Canadian Observatory on Homelessness

Steph Vasko, Director of Communications, Canadian Observatory on Homelessness

2. Food Security and Social Housing

Judy Walsh, Tenant Relations Manager, Nanaimo Affordable Housing Society

Tara Ramkhelawan, Good Food Markets Senior Coordinator, FoodShare Toronto

3. A For Indigenous, By Indigenous National Housing Strategy

CHRA Indigenous Housing Caucus Working Group

Marc Maracle, Executive Director, Gignul Non Profit Housing Corporation

4. The Canadian Rental Housing Index

Brian Clifford, Policy Manager, BC Non Profit Housing Association

5. [Member Only] - National Co-Investment Fund joint webinar with Cooperative Housing Federation of Canada

Adam Vaughan, MP for Spadina-Fort York and Parliamentary Secretary, Housing and Urban Affairs
Representatives from CMHC

6. Housing Professionals Mentorship Program 2019 – Information session

Dominika Krzeminska, Coordinator, Housing Professionals Mentorship Program

Lisa Kotsopoulos, Coordinator, Housing Professionals Mentorship Program

Douglas Wong, 2018 Housing Professionals Mentorship Program Mentee

Sarah Power, 2018 Housing Professionals Mentorship Program Mentor

7. Perpetual affordability and community control of the land: Community Land Trusts

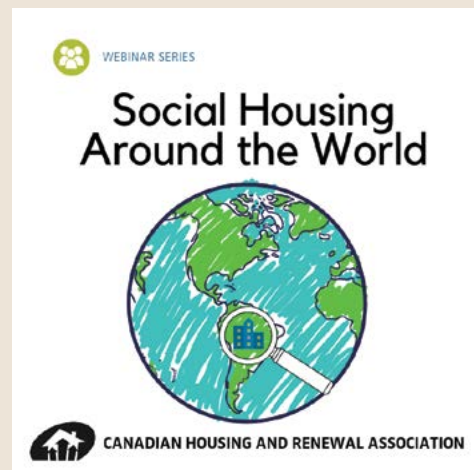
John Emmeus Davis, Partner, Burlington Associates in Community Development

Marie-Sophie Banville, Développement, Vivacité – Société immobilière solidaire

Joshua Barndt, Executive Director, Parkdale Neighbourhood Land Trust

8. Social Housing Around the World: Wiener Wohnen in Vienna, Austria

Christian Schantl, Head of Communications & Marketing Department, Stadt Wien – Wiener Wohnen



INTERNATIONAL ACTIVITIES

CHRA not only represents the non profit, social and affordable housing sector domestically, but with our international partners as well. **In 2018, some of the international highlights of CHRA's work included:**

Organization of International Forum during Congress 2018:

Once again this year, CHRA brought together international representatives attending the 2018 Congress to participate in an International Forum, where ideas and developments in affordable housing were discussed. As a result of this Forum, a paper was produced and released publicly, providing members with an opportunity to learn about housing developments in a number of countries.

Robert Cohen wins the John D. Lange International Award from NAHRO:

CHRA was extremely pleased to nominate former CHRA President Robert Cohen for the John D. Lange Award presented by our American counterparts, the National Association of Housing and Redevelopment Officials (NAHRO). Robert was only the second Canadian in the history of the award to be named its recipient. The award honours an individual who has helped to strengthen the affordable housing sector at an international level. Robert was presented with the award at the NAHRO fall conference in Atlanta.

CHRA President Serves on the Board of Habitat International Coalition:

Stephan Corriveau continued to serve as the North American representative on the Board of Directors of the Habitat International Coalition (HIC), an international body that fights for housing rights internationally.

CHRA works with American Counterparts to Reinstitute Former "Tripartite" Conference in 2019:

For many years, housing associations in Canada, the US, and the UK had organized "Tripartite" conferences, whereby senior leaders from the 3 countries would meet to discuss housing developments. Following the discontinuation of these meetings several years ago, CHRA and our American counterpart NAHRO agreed in 2018 to resurrect these meetings in 2019, with the next to be held in 2019 in Austin, Texas. In addition, rather than restricting the conference to the original 3 countries, additional countries will be invited to share ideas and inform policy.

LAUNCH OF CANADIAN ALLIANCE OF NON PROFIT HOUSING ASSOCIATIONS

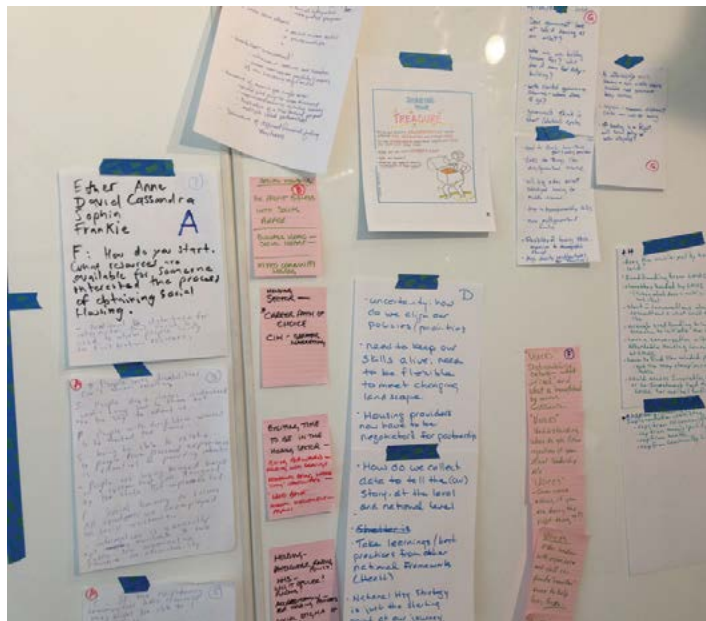
In 2018, CHRA led efforts to coordinate and bring together provincial non profit housing associations under the newly created "Canadian Alliance of Non Profit Housing Associations" (CANPHA), which was unveiled in July. CANPHA is a coalition of CHRA and all provincial non profit housing associations. Its mandate is to provide a forum where joint policies, activities, and initiatives can be undertaken and pursued. In addition to regular virtual meetings, CANPHA meets face to face once a year to strategize, and share ideas and developments. In 2018, CANPHA played a role in the new CMHC social housing survey, played a central role in launching the Canada Rental Housing Index, and has agreed to work together to influence the development of the new Canada Housing Benefit, and to work collectively to influence the 2019 federal election.

HOUSING PROFESSIONALS MENTORSHIP PROGRAM

The Canadian Housing and Renewal Association, CIH Canada and Housing Partnership Canada launched the pilot Housing Professionals Mentorship Program (HPMP) in January 2018. The program was developed to offer increased opportunity for professional development, learning, and mentorship for housing professionals ready to take the next step in their careers, and graduate students whose research is focused on housing or homelessness in Canada.

Between January and June 2018, 27 mentor and mentee matches spanning 6 provinces and 2 territories participated in the inaugural year of HPMP. Matches participated in mentorship, webinars, online networking, and a Learning and Networking Event in Ottawa.

The second cohort of mentor and mentee matches will begin the program in January 2019.



CHRA INDIGENOUS CAUCUS

Since its inception in 2013, CHRA's Indigenous Caucus – representing the interests of the urban, rural, and northern Indigenous housing sector in Canada – has continued to grow and expand its numbers and influence. Its accomplishments in **2018 include the following:**

Organization of Indigenous Caucus Day 2018:

The Caucus once again organized a highly successful collaborative Caucus Day in conjunction with the CHRA Congress in Ottawa. Over 150 delegates attended in 2018, and featured presentations by the Indigenous Caucus Working Group summarizing their activities over the previous year, a presentation from the federal government and the Assembly of First Nations on their housing related efforts, and a breakout session on Election 2019. The Day's proceedings were captured in a report entitled "Bringing the Future Into Focus" – a copy of this report can be found on the CHRA website.

Release of a "For Indigenous, By Indigenous" Action Plan:

In June 2018, the Caucus released an updated policy platform entitled "A For Indigenous, By Indigenous National Housing Strategy". The paper builds on previous policy platforms developed by the Caucus, with a particular focus on governance related recommendations for an Indigenous Housing Strategy. This paper was shared widely with decision makers. A copy is available on the CHRA website.

Meetings with Ministers Duclos and Philpott, CMHC CEO and other political leaders:

Throughout 2018, representatives from the Indigenous Caucus Working Group met with Minister Jane Philpott, the Minister of Indigenous Services Canada; Minister Jean-Yves Duclos, the Minister responsible for Housing, and Evan Siddall, the CEO of CMHC. The purpose of each of these meetings was to share with them the "For Indigenous, By Indigenous" paper, and advocate for an Indigenous specific housing strategy.



Launch of a comprehensive nation-wide survey of urban, rural and northern Indigenous housing providers:

In late 2018, CMHC announced a grant for the Indigenous Caucus to conduct a comprehensive survey of urban, rural and northern Indigenous housing providers to better ascertain the state of Indigenous housing in Canada. It's expected that this survey will be completed by spring 2019. The federal government has made clear that the results of this survey will be very useful in designing future policies and programs specifically for urban and rural Indigenous housing providers.

Resolution to Support an Urban, Rural and Northern Indigenous Housing Strategy:

At CHRA's Annual General Meeting in April, members passed a resolution calling on the federal government to develop an urban, rural and northern Indigenous strategy. This resolution was shared with government officials and other external stakeholders. By the end of 2018, dozens of external organizations had publicly endorsed the resolution.

Launch of an Indigenous Caucus Newsletter:

New for 2018, the Caucus developed an "Indigenous Quarterly" newsletter, intended to share updates and information about developments in urban, rural, and northern Indigenous housing, and to communicate about initiatives and activities being undertaken by the Indigenous Caucus Working Group. This newsletter will be issued quarterly. Newsletter subscription is open to anyone and can be accessed from the CHRA website.



CONGRESS 2018

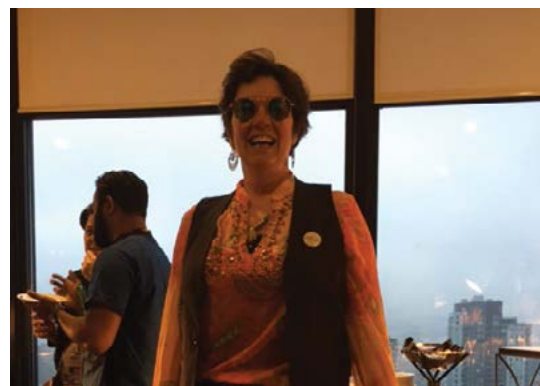
CHRA celebrated its 50th anniversary by hosting its National Congress on Housing and Homelessness in Ottawa, which proved to be one of our biggest and best yet. With over 550 leaders in social and affordable housing participating in the event, Congress 2018 was one of the best attended conferences in CHRA's history.

Delegates were treated to remarks from Ottawa Mayor Jim Watson, the federal Minister responsible for Housing Jean-Yves Duclos, and the Ontario Deputy Minister of Housing Laurie LeBlanc. Presentations from senior CMHC officials on the new National Housing Strategy provided insight and direction to delegates on how to access new funding. Over 18 high-level workshops and educational sessions gave delegates leading-edge information on developments in the non profit, social and affordable housing sector. Our 14 Mobile Off-site tours gave delegates a hands-on opportunity to learn about innovative housing models throughout the Ottawa-Gatineau region.

Equally important, the Indigenous Caucus meeting helped to set a path forward for the Caucus' advocacy and lobbying efforts – efforts that resulted in gains for Indigenous housing providers throughout 2018. With the addition of Indigenous cultural entertainment and a Kairos blanket exercise, Congress 2018 featured significant Indigenous content.

CHRA Congresses are not just informative, they're fun! Delegates had the opportunity to visit the revitalized Lansdowne Park for the annual Meet and Greet, the beautiful Grand Hall at the Museum of History in Gatineau for our Closing Ceremonies, and the opportunity to dress up and step back in time at our 50th anniversary 60s-themed President's reception - topping it all off with a 50th anniversary strawberry champagne cake for all to enjoy!

Without the help of CHRA's many sponsors, we could not have made our 2018 Congress such a smashing success, and we thank them all. We would also like to thank the Ottawa Congress Organizing Chair, including Chair Brian Gilligan and all the volunteers who made sure that our 50th anniversary Congress was one to remember!



2018 AWARD RECIPIENTS

LIFETIME ACHIEVEMENT AWARD

To recognize an individual with many years of service who has had a major impact on the affordable housing sector in Canada.

Don McBain, Former Executive Director, Ontario Aboriginal Housing Services (posthumous)



It has been said that Don McBain was a true visionary and champion of housing, particularly for the Indigenous population that he so tirelessly worked to represent. In 1994, Don worked with Sylvie Maracle to found the Ontario Aboriginal Housing Support Services Corporation (OAHS) to transfer control of Indigenous housing from the province of Ontario to Indigenous people. Don went on to lead OAHS for over 20 years.

Don gave back to the housing sector as well. He was a founding member of the Chartered Institute of Housing Canada, he served on the Ontario Non Profit Housing Association's Urban Aboriginal Housing Advisory Committee, and CHRA's Indigenous Caucus Working Group. Don shared his knowledge and experience with countless Indigenous housing providers across Canada, as well as provincial and municipal governments. Among his many accomplishments in this regard was the development of the First Nations, Inuit, Metis, and Urban and Rural Housing Program guidelines and criteria that recognizes the unique circumstances of Indigenous people in Ontario.

Sadly, Don passed away in 2017, and therefore this award was presented posthumously. Although Don is no longer with us, his spirit and legacy will remain with us forever.

SPECIAL LIFETIME ACHIEVEMENT AWARD

Dr. John Metson, former CEO of CRC Self-Help, Toronto (posthumous)



In 2018, the CHRA Board of Directors agreed to award a special Lifetime Achievement Award to former CHRA Board President Dr. John Metson. John had a long and distinguished career in the social and affordable housing sector, most recently as CEO of CRC Self-Help, which provides rooming houses and supportive housing in the Toronto area. John was also a past-President of Toronto Community Housing, and was heavily involved in CHRA, including serving as its Board President in 2003-04. Although he was a leader in Canada, John was also passionate about international work, ensuring that people around the world had access to safe and affordable housing.

Sadly, John passed away in May 2018, just weeks after attending the CHRA Congress in Ottawa. CHRA presented his special Lifetime Achievement Award to his wife Gayle at a public memorial for John in Toronto in September.

LEADERSHIP AWARD

To recognize an individual who has shown leadership in improving housing in Canada through program innovation, policy change, outreach, and/or advocacy efforts.

Alexandra Wilson, Chief Executive Officer, The Agency for Co-operative Housing



Alexandra Wilson has had a long and illustrious career in the co-op and affordable housing sector. Alexandra served as the Executive Director of the Co-op Housing Federation of Canada from 1990 to 2005, during which time she played an instrumental role in promoting the role and value of coops with federal decision makers.

In 2005, Alexandra was the lead proponent in creating the Agency for Cooperative Housing, which manages co-operative housing programs in B.C., Alberta, Ontario and PEI. Since 2007, its first full year of operation, the Agency has achieved remarkable results as a risk-based, data-driven, client-focused organization. For example, compliance with operating agreements has increased by 15 percentage points; the percentage of clients with agreement breaches and material compliance variances has fallen 44 per cent from the base year; and more than half the portfolio comprises co-ops at low or moderate risk as opposed to 39 per cent in 2007. These results are a testament to Alexandra's leadership.

Recently, Alexandra has been named to the Board of Directors of the International Co-operative Alliance, solidifying Alexandra's involvement in the international co-operative movement that started with her involvement with international development with the Canadian Cooperative Association.

Throughout her career, Alexandra has exemplified the qualities of a leader, and in so doing, has helped strengthen the co-op and affordable housing sector throughout Canada.

2018 AWARD RECIPIENTS

COMMUNITY BUILDER AWARD

To recognize an individual, business or organization that has had a major impact at the community level in promoting affordable housing and/or preventing and ending homelessness.

Lord Selkirk Park Housing Project, North End Community Renewal Corporation (Winnipeg, MB)



In the 1990s and into the early 2000s, Lord Selkirk Park, Winnipeg's largest public housing complex was half-empty—people didn't want to live there. It was regularly referred to by residents as a "war zone," because of the high level of street gang activity and related violence. In 2005 the North End Community Renewal Corporation began a community development initiative in Lord Selkirk Park, funded by a federal government Comprehensive Community Initiative grant. The aim of the initiative was to improve safety, and revitalize the community.

This work evolved over an eight-year period. The result is a dramatically transformed community. Every housing unit was renovated and is now occupied; where once Lord Selkirk Park was a war zone, now there is a wait list of people wanting to live in the neighbourhood. A new resource centre is a hub of community activity, and is having a profound impact on the lives of community residents. A new adult learning centre, adult literacy centre, and childcare centre were introduced, and there are waiting lists for both. Sixty newcomer families, mostly African and many Muslim, have moved into the largely Indigenous community and have integrated smoothly and happily.

At a time when low-income Canadians are facing a severe rental housing crisis, Lord Selkirk Park represents a beacon of hope and an excellent example of how to rebuild a troubled community.

CHRA-ROOFTOPS CANADA INTERNATIONAL SERVICE AWARD

Recognizes an individual or an organizational member of CHRA that has actively supported Rooftops Canada's international development work.

BC Housing



BC Housing's support for Rooftops Canada started with the participation of its CEO, Shayne Ramsay in a 2008 study visit to East Africa. He followed this up with education and fundraising activities within both BC Housing and CHRA.

BC Housing supported several study visits to BC from the National Association of Social Housing Organizations (NASHO) in South Africa. Most recently, in November 2017, this involved four participants in the Equal Spaces to End Spatial Apartheid in South Africa Project. The four included two from the Social Housing Regulatory Authority and two from social housing providers representing NASHO. They spent half a day with BC Housing which also arranged social housing site visits. Karen Hemmingson was also a resource person to another study visit from the Equal Spaces project to Toronto in March 2017. She played a valuable role in explaining how BC Housing and the sector collaborate in the development and management of social housing.

In 2015, Karen Hemmingson, BC Housing's Chief Research Officer, provided three months of technical assistance support to NASHO, working with Catherine Boucher on capacity building for rapidly expanding social housing institutions. BC Housing has helped to promote Canadian values and Canadian expertise in areas of the globe most in need, which clearly makes BC Housing a deserving recipient of the Rooftops Canada International Service Award.

FINANCIAL STATEMENT

STATEMENT OF FINANCIAL POSITION

ASSETS	2018	2017
CURRENT		
Cash	\$ 112,715	\$ 125,908
Short-term investments	103,169	52,476
Accounts receivable	210,215	40,622
Prepaid expenses	35,842	31,067
	461,941	250,073
TANGIBLE CAPITAL ASSETS	-	743
	\$ 461,941	\$ 250,816
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	26,920	29,083
Deferred membership fees and revenues	294,822	76,445
	321,742	105,528
NET ASSETS		
Unrestricted	120,199	124,545
Invested in tangible capital assets	-	743
Internally restricted:		
Stabilization reserve	20,000	20,000
	140,199	145,288
	\$ 461,941	\$ 250,816

STATEMENT OF OPERATIONS

REVENUE	2018	2017
Membership	\$ 351,498	\$ 324,954
Annual congress	582,831	501,575
Indigenous caucus working group	90,000	-
Partnership funding	37,000	32,000
Special events	16,900	17,491
Investment	4,670	3,204
Grants	2,950	83,480
Miscellaneous	2,518	2,337
	1,088,367	965,041
EXPENSES		
Salaries, benefits and contracted services	475,955	406,204
Office and overhead	150,859	110,664
Special initiatives	270	73,964
Democratic functioning	25,251	22,259
Annual congress	294,259	262,566
Communications	42,321	44,447
Special events	10,586	16,508
Amortization	743	521
Indigenous caucus working group	93,212	-
	1,093,456	937,133
NET REVENUE (EXPENSES)	\$ (5,089)	\$ 27,908

STAFF



Jeff Morrison,
Executive Director



Dominika Krzeminska,
*Director, Programs and
Strategic Initiatives*



Melissa Weigel,
Office Manager



Julie Auger,
Events Manager



Stefanie-Madeline Leduc,
*Manager, Policy
and Research*



Emilie Sartoretto,
*Manager, Membership
and Communications*

OUR MEMBERS

M'akola Group of Societies • Madison Community Services • Mainstay Housing • Mamele-awt Queesome Housing Society • Manitoba Housing • Manitoba Non-Profit Housing Association • Margaret's Housing and Community Support Services • Meadow Lake Native Urban Housing Corp. • Medicine Hat Community Housing Society • Métis Urban Housing Corporation • Metro Vancouver • Montfort Renaissance • Moose Jaw Housing Authority • Moose Jaw Non-Profit Housing Corporation • Multifaith Housing Initiative • Municipality of Chatham-Kent • Namerind Housing Corporation • Nanaimo Affordable Housing Society • Native People of Thunder Bay Development Corporation • Neale Staniszki's Doll Adams Architects • Nepean Housing Corporation • New Brunswick Non-Profit Housing Association • New Chelsea Society • New Commons Development • New Dawn Enterprises • New Journey Housing • Newfoundland and Labrador Housing Corporation • Niagara Regional Housing • Niginan Housing Ventures • Nishnawbe Homes Inc. • Non Profit Housing City of St John's • Norfolk Housing Association • North Arrow Development Services • North Bay Indian Friendship Centre • North End Community Renewal Corporation • North Peace Housing Foundation • Northern Spruce Housing Corporation • Northgate Information Solutions • Northwest Territories Housing Corporation • Nunavut Housing Corporation • OMHM - Résidences en Harmonie • Ontario Aboriginal Housing Support Services Corporation • Ontario Non-Profit Housing Association • Oonuhseh Niagara Native Homes Incorporated • Operation Come Home • Options Bytown Non-Profit Housing Corporation • Ottawa Community Housing Corporation • Options Community Services Society • Ottawa Salus Corporation • P.A. Community Housing Society Inc. • Pam Ralston • PARC • Parkview Place Seniors' Residence • Parry Sound Housing Corporation • Peel Living • Peninsula Estates Housing Society • Phil Brown • Phoenix • Phoenix Residential Society • Phoenix Society • PHS Community Services Society • Potential Place Society • Prentice, Yates & Clark • Prince Charles Place • Prince Edward Island Department of Community Service and Seniors • Province of New Brunswick Social Development • Provincial Métis Housing Corporation • Raising the Roof • Rayside Labossière • Ready to Rent BC Association • Red Door Housing Society • Reena • Regeneration Community Services • Regina Downtown Business Improvement District • Region of Peel • Region of Waterloo • Regional Municipality of Halton, Social and Community Services Dept • Regional Municipality of Wood Buffalo • Regroupement des offices d'habitation du Québec • Rehabitat Inc. • Réseau Québécois des OSBL d'habitation • Resource Assistance for Youth • Right to Housing • River Bank Development Corp. • Robert Cohen • Robins Appleby LLP • Réseau Québécois des OSBL d'habitation - Outaouais • Rooftops Canada • S.A.M. (Management) Inc. • Sandy Hill Housing Cooperative Inc. • Saskatchewan Housing Corporation • Seton Foundation • SHS Consulting • Silver Sage Housing Corporation • Skigin-Elnoog Housing Corporation of N.B. Inc. • Social Housing Registry of Ottawa • Société d'habitation Chambrelle • Société d'habitation du Québec • Society of Saint Vincent de Paul of Vancouver Island • SOLIDES • St. John's Status of Women Council • Stella's Circle • Stewart Properties • Streetohome Foundation • Streets Alive Family Support Association • Tabitha Marie Geraghty • Terra Housing Consultants • The Agency for Co-operative Housing • The Bloom Group Community Services Society • The Daily Bread Food Bank • The District Municipality of Muskoka • The Elizabeth Fry Society of Greater Vancouver • The Lighthouse Supported Living Inc. • The Old Brewery Mission • The Salvation Army - Toronto Housing and Homeless Supports • The University of British Columbia • Tim Welch Consulting • Toronto Community Housing Corporation • Toronto Entertainment District BIA • Town of Beaumont • Town of Calmar • Town of Yarmouth Nova Scotia • Trillium Housing Non-Profit • Turning Point Housing Society • United Way Halifax • VanCity Enterprises • Vancouver Aboriginal Friendship Centre Society • Vancouver Aboriginal Transformative Justice Services Society • Vancouver Native Housing Society • Vernon Native Housing Society • Victoria Cool Aid Society • Victoria Native Friendship Centre • Victoria Park Community Homes Inc. • Ville de Montreal • Wachiyay Friendship Centre Society • Wellesley Central Residences Inc • Wellesley Institute • Wigwamen Incorporated • Winnipeg Housing • Yellowknife Community Advisory Board on Homelessness • YMCA of Northern Alberta • York Developments Inc. • York Region • YWCA Canada



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